



Cultivating Resilient Advocacy, Driving Systemic Change

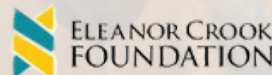
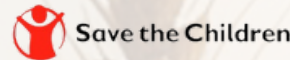
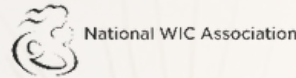


Mission

The Alliance to End Hunger unites diverse sectors to address today's hunger and malnutrition needs & to solve the root causes of hunger at home and abroad.



the all



to end h



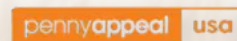
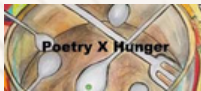
Gerald A. & Karen A. Kolschowsky Foundation



iance



hunger



A Jewish Response To Hunger



Vision
To End Hunger in the United States and around the world in this generation.

A Message from Lisa Davis, Chair of the Board of Directors

Dear Friends,

This past year has tested the funding, resolve, and very foundation of many organizations working to end hunger and poverty in the United States and around the world. Many nonprofits and other groups dedicated to meeting the basic needs of our local and global neighbors were put in a precarious position, and some had to make impossible decisions including cuts to staffing and programs. In this environment of adversity, the work of the Alliance has never been more important, and the collective action of our coalition can truly make a world of difference to those struggling with hunger.



The Alliance has always been exceptional in its ability to bring together a wide diversity of voices and sectors to fight for the policies and programs that we know work. As our community faces headwinds to our advocacy efforts, this has proven to be even more critical in building both public and political will to make food and nutrition security national priorities. Through our unique partnerships and reach, we have been able to meet challenges while further building our network across the country and world.

I hope you will take some time to read through this report to learn about the fantastic advocacy, outreach, and coalition building done by the Alliance. There are many people, organizations, and leaders to thank for our continued work and impact. Our dedicated staff, board of directors, member organizations, and countless supporters are all helping us to work towards a world free from hunger. Thank you for your continued support.

Sincerely,

A handwritten signature in black ink that reads "Lisa K. Davis". The signature is written in a cursive, flowing style.

Lisa Davis
Chair of the Board of Directors
Alliance to End Hunger

A Message from Eric Mitchell, President of the Alliance to End Hunger

Dear Friends,

As we entered 2025, few of us knew what to expect. Our nation had just concluded an exceptionally divisive election season, and a new Administration was preparing to take the reins of government with a skeptical eye toward many of the policies and programs our community deeply values.

Events unfolded quickly. The United States Agency for International Development (USAID) was dismantled, thousands of career civil servants were dismissed, and a sweeping tax and spending package was introduced that would fundamentally alter the structure of our nation's largest food safety net programs.



With so much news “flooding the zone,” 2025 quickly became the year of pivot and perseverance. Our coalition responded with urgency, discipline, and determination. Despite significant headwinds, we fought to protect critical food and nutrition programs that make a difference for millions of people every day. At the same time, we continued to grow—welcoming new members, deepening partnerships, and strengthening our collective impact nationwide.

Even as we led on advocacy in Washington, D.C., we amplified our message in communities across the country. Through Hunger Free Communities Regional Convenings in Alabama and Arizona, engagement at the United Nations General Assembly in New York City, and participation in the Africa Food Systems Forum in Dakar, Senegal, we elevated the urgency of ending hunger and advanced cross-sector collaboration.

In every arena, 2025 demonstrated the unique value of the Alliance to End Hunger in driving meaningful progress toward a hunger-free world. I invite you to read more about our accomplishments in this year's report—and as always, thank you for your continued partnership and support.

Sincerely,

A handwritten signature in black ink that reads "Eric P. Mitchell". The signature is written in a cursive, flowing style.

Eric Mitchell
President
Alliance to End Hunger

A year in Review

2025 presented unprecedented challenges as well as opportunities for growth and impact. Our advocacy and broader efforts took us across the country and beyond, and furthered our influence as a trusted partner in the continuing effort to end hunger everywhere.



At the Africa Food Systems Forum in Dakar, Senegal, Alliance president Eric Mitchell participated in discussions and events that showcased the model efforts Africa is pursuing to integrate and expand the continent's food systems. This included a trip to visit farmers and youth working to build a holistic school food program that engages the region's agricultural production.



Advocacy in support of global food assistance and development is more important than ever, and the Alliance has stayed engaged by contributing to a number of key moments in 2025. Events included the Food Aid Showcase at George Washington University, the launch of the Global Flagship Initiative for Food Security during the annual UN General Assembly, and the World Food Prize.



The Alliance's Hunger Free Communities Network™ continued to expand its outreach through regional convenings. Convenings in Birmingham, AL and Phoenix, AZ brought together over 40 organizations and dozens of anti-hunger advocates to discuss regional and local hunger issues, as well as the broader national context and its impact on policy and programs.



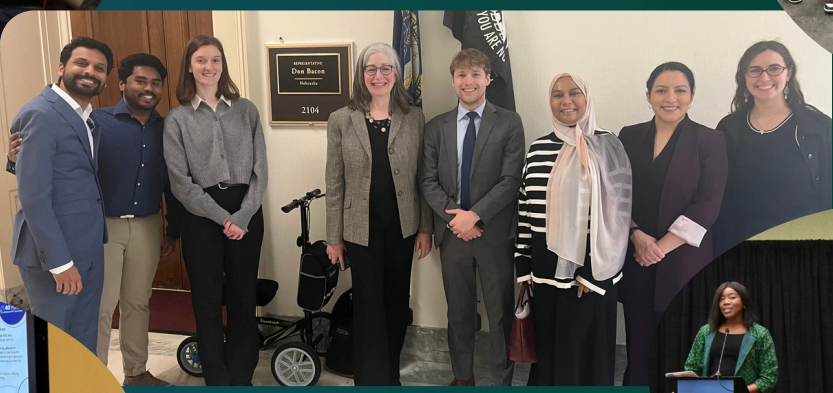
The Alliance increased its information and communications outreach through publications highlighting key aspects of food security policy and practice. We also launched the Alliance's official podcast, Voices to End Hunger, which highlights leaders and visionaries in the fight to end hunger and malnutrition everywhere.





Membership meetings in the spring and fall provided members of the Alliance to End Hunger the opportunity to connect, learn about policy initiatives and advocacy efforts, and hear from key policymakers and other leaders in the food security space. Members of Congress who spoke included Reps. Jim McGovern (MA-2) and Suzanne Bonamici (OR-1).

The Alliance to End Hunger participated in over 200 congressional meetings, briefings, and other congressional events to raise the profile of hunger and malnutrition in political discourse. Meetings included Members of Congress, staff, and committees. In July, the Alliance led a delegation of Congressional staff to visit Edesia Nutrition in Rhode Island. The event highlighted the essential role of global malnutrition programming, especially in a post-USAID environment.



The Alliance hosted numerous Congressional briefings and other educational events throughout the year. Included were topics on resilient agriculture, school meals, global malnutrition, SNAP, and WIC. Audiences included a wide range of policymakers, advocates, practitioners, researchers, and company leaders.



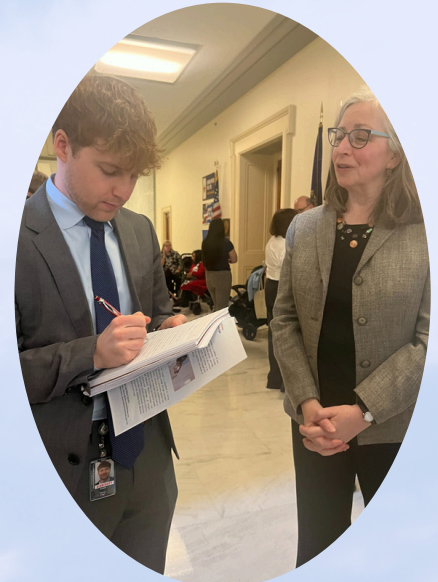
Defending the Integrity of Nutrition Programs and Those who Depend on Them

Federal nutrition programs and the people and families who rely on them were continually challenged throughout 2025. From the early weeks of the year, it was clear that programs dedicated to fighting hunger and malnutrition in the United States were going to face an uphill battle for support in Congress and in the Administration.

The Alliance to End Hunger countered numerous attempts to cut and demean federal nutrition programs and participants throughout 2025. The massive tax-and-spending bill known as the One Big Beautiful Bill Act slashed spending on the Supplemental Nutrition Assistance Program (SNAP) by \$187 billion over 10 years, and fundamentally changed its structure and eligibility requirements. **The Alliance mobilized its coalition and broader network through a series of calls to action and advocacy days**, and developed a media toolkit to help people and organizations take action. Following passage of the legislation, the Alliance to End Hunger released a publication explaining the impacts of OBBBA on federal nutrition programs and those who rely on them.



Alliance president Eric Mitchell speaks at a SNAP vigil at the U.S. Capitol. Also pictured are House Minority Leader Hakeem Jeffries (NY-8) (back left) and Senator Cory Booker (D-NJ) (back right).



U.S. Policy Manager Karen Ehrens speaks with staff of Representative Don Bacon (NE-2) about protecting federal nutrition programs through appropriations and the Farm Bill.

Passage of the OBBBA would not be the only time that those in need of federal nutrition programs found themselves thrown into a period of uncertainty. The record-breaking 43-day government shutdown led to questions around funding for critical nutrition programs including SNAP and WIC. The Alliance worked with its coalition and the broader anti-hunger community to react quickly to ensure those in need of food assistance would not become casualties in the broader political war around the shutdown.

Thanks to strong advocacy efforts, WIC funding was secured by the Administration for the month of October and into November. With the shutdown landing at the end of the fiscal year, this advocacy was essential as federal WIC funding was depleted. SNAP faced even more significant obstacles, including USDA's decision to refuse the release of SNAP funding at the beginning of November. **The Alliance once again led advocacy efforts to push for restored SNAP funding**, including direct communication with Administration officials and Members of Congress, as well as opportunities for constituents to take action. Alliance staff also participated in a number of print and televised media interviews describing the harmful impacts that USDA's decisions would have on hungry individuals and families across the country. Thanks to relentless advocacy efforts by the Alliance, Alliance members, and the broader community, USDA was convinced to reinstate full SNAP funding to states.

Serving as a Trusted Voice

The Alliance to End Hunger was called to add its unique insights and perspectives through a number of TV and print outlets including Scripps News, CNN, PBS NewsHour, C-Span, NPR, News Nation, Politico, and others. Topics of interviews included the passage of H.R.1, the impact on SNAP of the government shutdown, and the ending of the annual USDA Household Food Security Report



Top: Eric Mitchell appears on PBS NewsHour. Left: Minerva Delgado talks about the shutdown on Scripps News.

Other moves by the Administration - especially within USDA - were met by a strong Alliance response. In 2025 USDA announced reorganization plans that would severely hinder the administration of federal nutrition programs. The Alliance joined efforts to engage with the Administration to push back on the planned reorganization.

USDA also announced it would no longer publish an annual household food security report. For decades, the report has guided agencies, food banks, food and nutrition groups, and others, and has provided information valuable to tracking the effectiveness of federal policies. The Alliance has been actively encouraging the Administration to reconsider through advocacy efforts and media appearances. USDA eventually released the latest 2024 report at the end of the year. The Alliance will be continuing to push for the report's renewal.



The Alliance to End Hunger hosts a Congressional briefing on the Special Supplemental Nutrition Program for Women, Infants and Children (WIC) in the House of Representatives

The Alliance to End Hunger made significant progress in promoting and gaining support for the Special Supplemental Nutrition Program for Women, Infants and Children (WIC). At a time when federal nutrition programs faced significant setbacks in other areas, the Alliance and its partners were able to secure full funding for WIC in FY 2026. Further, efforts led by the Alliance helped to secure additional congressional co-sponsors for the bi-partisan MODERN WIC Act, which advances the program through use of technology and more efficient administration in order to more easily and fully serve new and expecting mothers and their young children. In November the Alliance welcomed Congresswoman Suzanne Bonamici (OR-01) to speak to Alliance members at our annual membership meeting to discuss the importance of WIC and other federal nutrition programs.



(Left) Rep. Suzanne Bonamici (OR-01) speaks to Alliance members about the importance of WIC and federal nutrition programs. (Top) Rep. Shomani Figures (AL-02) joins a virtual convening to discuss food access in rural communities.

The Alliance participated in 84 meetings on Capitol Hill with Congressional offices, committees, and caucuses while tracking over a dozen bills.

Additionally, the Alliance organized two briefings and online consultations. These included a virtual event focused on rural food access that included participation by Representative Shomari Figures (AL-02) and working groups focused on enhancing online SNAP.

The Alliance's U.S. Policy Advocacy by the Numbers

- **84 Congressional Meetings**
- **17 policy endorsements and letters**
- **13 bills tracked pertaining to U.S. food and nutrition security**
- **Over 970 participants and stakeholders engaged through 21 events and briefings**
- **Over 1700 people engaged through publications on the One Big Beautiful Bill Act**

Facing Fundamental Changes in Global Food Security

As the Trump Administration assumed governance in early 2025, it began implementing a plan to systematically dismantle U.S. food security and development policies and programs. The Administration quickly moved to eliminate the United States Agency for International Development. Mass layoffs were conducted at the Agency, and funding freezes forced additional layoffs within implementing organizations, including Alliance to End Hunger members. The Administration's actions subsequently disrupted billions of dollars of lifesaving programs implemented by USAID around the world.

The scrutiny facing USAID and implementing organizations created a challenging environment for organizations that carry a dual mandate of delivering lifesaving assistance while also engaging in federal advocacy. In 2025, the Alliance to End Hunger played an important role in supporting efforts to sustain and protect funding for global humanitarian and development programs.

The Alliance quickly worked with faith-based partners to develop a call to action to support global aid and development, which garnered support throughout the Alliance's coalition and across over 20 states.



The Alliance to End Hunger hosts a Congressional briefing on global nutrition in the U.S. Senate.



An expert panel talks about the importance of financing resilient agriculture at an event during the World Food Prize in Des Moines, IA

The reorganization of America's soft power through agriculture and development became a key backdrop for the Alliance's global food security advocacy on Capitol Hill. Throughout the year, the Alliance to End Hunger maintained strong engagement with Congress and the Administration as discussions evolved around the future of critical programs such as Food for Peace and the McGovern-Dole Food for Education Program. **In these efforts, the Alliance consistently emphasized the vital connection between American agriculture and global food security initiatives.**

Towards the end of 2025, discussions to transfer Food for Peace to the U.S. Department of Agriculture were taking shape. In response, the Alliance developed a list of key principles for legislators and other policymakers to ensure the essential elements of both emergency and non-emergency programs in Food for Peace are not lost.

Further advocacy also protected global food security funding which was made vulnerable through efforts to rescind - or pull back - previously appropriated funds from critical programs. The Alliance joined other partners to oppose a rescissions package in the Senate. Although the package did end up passing, it contained protections for the funding that supports Feed the Future Innovation Labs, Food for Peace, and McGovern-Dole.

The Alliance's Global Policy Advocacy by the Numbers

- **112 Congressional Meetings**
- **Joined Over 100 organizations in pushing back on program cuts and rescissions, and protecting food security programs**
- **Nearly 300 participants and stakeholders engaged in 6 educational events and briefings throughout the year**

As the Alliance worked to safeguard longstanding programs, we simultaneously advanced the coalition’s priorities on Capitol Hill through a series of briefings, congressional meetings, and targeted educational efforts.

The Alliance elevated the importance of food security and agricultural development across multiple platforms throughout the year. In June the Alliance partnered with George Washington University’s Global Food Institute to host a Food Aid Showcase, highlighting how food security programs support both global recipients and American farmers and innovation. At the World Food Prize in Des Moines, Iowa, the Alliance joined members and partners in events underscoring the need for sustained investment in agricultural resilience and the critical role school meals play in strengthening national economies and food systems. On Capitol Hill, the Alliance hosted Congressional briefings focused on global nutrition interventions and agricultural adaptation, further advancing these priorities among policymakers.



(Top) Chris Greene of Meds & Food for Kids speaks to attendees of the World Food Prize about global malnutrition response. (Left) Eric Mitchell addresses the Annual Food Aid Showcase at George Washington University



Our collective advocacy in 2025 netted important legislative victories. Despite challenges, Congress provided significant funding for Food for Peace (\$1.2 billion) and McGovern Dole (\$240 million) in FY26, demonstrating Congress's bipartisan support of these programs. Additionally, Congress included robust funding for the Global Health Programs account (\$3.5 billion) that funds global nutrition efforts. Finally, the House Appropriations Committee's report accompanying its FY26 National Security, Department of State, and Related Programs bill included a \$300 million carveout for American-made Ready-to-Use Therapeutic Foods (RUTFs).

In July the Alliance to End Hunger organized a Congressional staff delegation trip to Edesia Nutrition in Rhode Island. Edesia – an Alliance member – is one of the premier American producers of ready-to-use therapeutic foods (RUTF) for severe global malnutrition. The bicameral, bipartisan staff delegation was presented updates on the state of global malnutrition response following the closure of USAID, as well as technical aspects of sourcing and production of the specialized treatments. Similarly, the Alliance worked closely with member Meds and Food for Kids, the House Haiti Caucus and other interested Congressional offices to highlight nutritional needs of Haiti, including through production and distribution of RUTF.



Navyn Salem, founder and CEO of Edesia Nutrition, speaks to a Congressional staff delegation at Edesia's factory and distribution center in Rhode Island.

Growing National Engagement through Hunger Free Communities

The Hunger Free Communities Network™ is made up of broad-based, multi-sector coalitions that are committed to ending hunger in their communities. Hunger free initiatives across the country range in scale, from small towns and counties to major metropolitan areas and states. Some are led by governors, mayors, or members of Congress, while others are entirely volunteer driven. At their core, these initiatives are formed around the belief that to end hunger at the community level, a broad range of community stakeholders must unite behind a common vision and strategy.

In 2025 the HFC Network™ grew to 75 organizations and coalitions across 34 states. Many new partners joined following the deepening partnership between the Alliance and Baylor University.

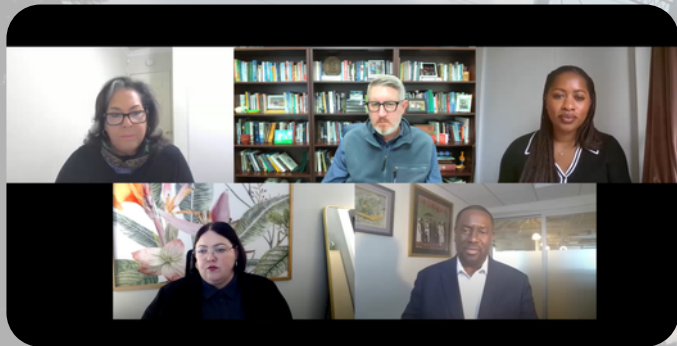


The 2025 HFC Summit featured remarks by Rep. Shontel Brown (OH-11) (top), and a number of informative workshops and plenaries, including an expert panel on the policy landscape confronting anti-hunger efforts (below)

The 2025 Hunger Free Communities Virtual Summit took place against the backdrop of the recently passed tax and spending reconciliation bill and the conclusion of the longest federal government shutdown in U.S. history—both of which had significant and disproportionate impacts on federal nutrition programs.

The Summit opened with keynote remarks from Representative Shontel Brown (OH-11), followed by a plenary session titled *The Changing Landscape of Food Security Policy in the U.S.* The session examined current political dynamics and policy shifts affecting individuals and families relying on food assistance across the country. Additional sessions explored a broad range of hunger-related issues, including those affecting veterans, seniors, and children; the unique challenges in rural and urban communities; the importance of culturally responsive foods; and the role of storytelling by individuals with lived experience.

This year's Hunger Free Community Award was presented to Hunger Free Oklahoma. HFO has developed an innovative program called LEARN (Lived Experience and Resource Network) to systematically incorporate lived experience into food policy and program development.



The Alliance's Hunger Free Communities Network hosted two regional convenings in 2025. The Southern Regional Convening was held in Birmingham, Alabama, and hosted by member organization Shipt. The gathering brought together representatives from 24 organizations, each offering valuable insights into the distinct challenges facing communities across the southern United States.

The Western/Southwestern Regional Convening was held in Phoenix, Arizona at the First Church UCC. Representatives from 20 organizations participated, engaging in discussions on recent developments, including passage of the One Big Beautiful Bill Act, and their implications for service delivery and policy engagement at the local and regional levels.



Group shots of participants at the HFC Southern Regional Convening (left) in Birmingham, AL and at the West/SW Regional Convening (right) in Phoenix, AZ.

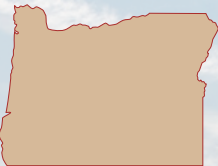


Zero Hunger Grant Program

The second cycle of the Zero Hunger Grant Program awarded Five grants of \$10,000 each to the following Hunger Free Communities partners:



United Way of King County: United Way of King County advanced its statewide anti-hunger efforts by updating its original 2009 roadmap with strategies tailored to today's hunger landscape. The updated roadmap broadens the scope of the organization's work beyond King County to encompass all of Washington state. This revamped roadmap will serve as the foundation for Hunger Free Washington.



Oregon Food Bank Network: Food for All Oregonians (FFAO), a coalition campaign led by the Oregon Food Bank, is working to establish a state-funded food assistance program for individuals currently excluded from support due to immigration status. Investments into FFAO will help advance long-term, sustainable solutions that address hunger at both the policy and community levels, ensuring more equitable access to food across the state.



Montco Anti-Hunger Network:

Montco Anti-Hunger Network is developing an interactive needs and asset map for Montgomery County, Pennsylvania. By incorporating survey feedback from member pantries and the individuals they serve, this map will offer the most comprehensive and data-driven picture of hunger in the county to date.



Hunger Free Vermont:

Hunger Free Vermont is expanding their established Food Security Roadmap to prioritize more inclusive and diverse participation across the Food Security Network. This effort aims to ensure that the Network reflects the people and organizations most impacted by hunger—as well as the providers delivering direct services.



Arkansas Hunger Relief Alliance: Using Geographic Information System (GIS) mapping tools, Arkansas Hunger Relief Alliance will provide an in-depth visualization of regional agricultural assets, distribution networks, and areas of unmet need. This data-driven approach will support targeted strategies that strengthen local food economies while improving access to nutritious food for communities across Arkansas.

Engaging HFCs in Advocacy

The Alliance worked closely with Hunger Free Communities partners to strengthen their capacity to engage in federal advocacy. This included strategically leveraging insights from HFC partners in key congressional districts and states—such as the Arkansas Hunger Relief Alliance and Hunger Task Force (WI)—as well as from constituents mobilized through member organizations.

In states where governors or legislatures pursued waivers to restrict SNAP benefits, the Alliance supported and amplified local advocacy efforts. This work was carried out in collaboration with the Idaho Hunger Relief Alliance, Indy Hunger Network, Des Moines Area Religious Council (DMARC), and Arkansas Hunger Relief Alliance.

On June 20, the Alliance provided a recorded policy update and facilitated a joint action addressing the SNAP implications of H.R. 1, the “One Big Beautiful Bill,” during the Hunger Free Coalition of Brazoria County’s inaugural Hunger Free Summit. These efforts helped equip community leaders with timely policy information and concrete opportunities for engagement.



Ashley St. Thomas, Director of Public Policy at Arizona Food Bank Network, presents on the impacts of H.R. 1 to an audience of local hunger groups at the West/SW HFC Regional Convening

Learn About & Enroll in the Certificate Course



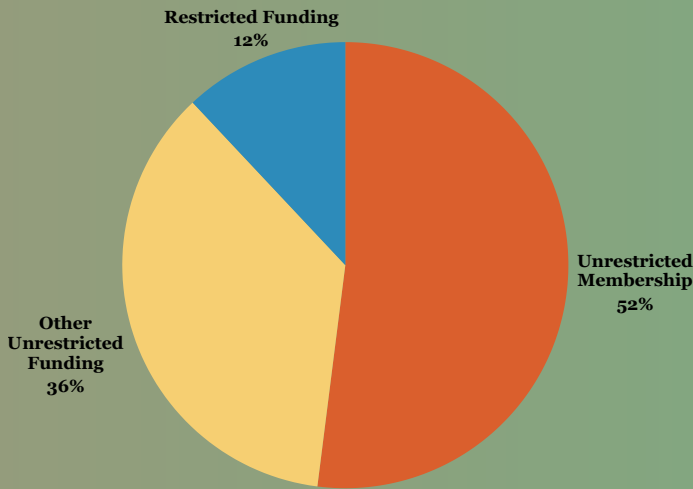
Baylor U- HFC Certificate Course

The Alliance to End Hunger's HFC team was proud to partner with Baylor's Collaborative on Hunger and Poverty in their development of a new Hunger Free Communities Certificate Course which provides community leaders with the knowledge, skills, and framework to implement lasting change. The course integrates the Alliance's HFC Impact Framework and advances common goals such as community engagement and equity-centered approaches. This course will significantly advance the development of hunger free community coalitions throughout the country.

Finance & Development

The Alliance to End Hunger continued to grow and diversify its membership in 2025, with membership contributions comprising over half of Alliance revenue. The Alliance also continued to explore alternate forms of support and build upon a long legacy of member commitment and investment in our collective goal to end hunger everywhere.

Revenue in 2025



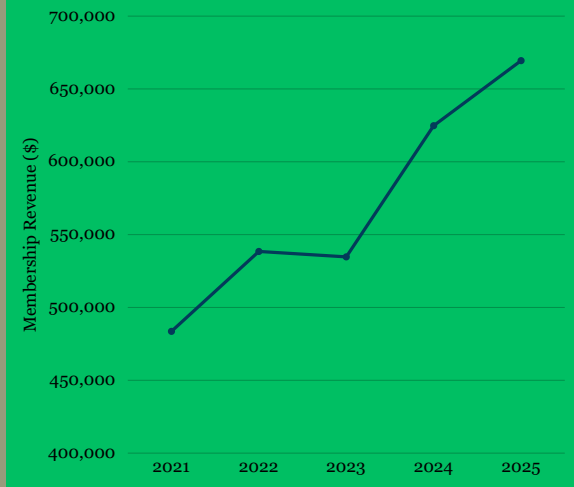
The Alliance Welcomed Four New Organizations in 2025



Global Food Institute
THE GEORGE WASHINGTON UNIVERSITY

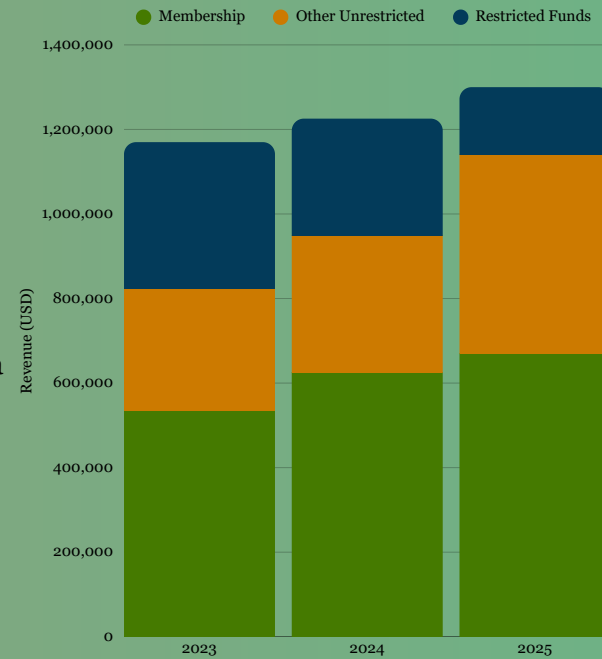


Membership Revenue

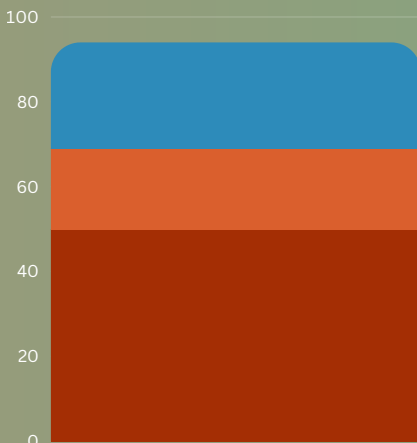


Membership revenue continued to grow in 2025, representing over half of the Alliance's total revenue. **Overall unrestricted funding for the Alliance to End Hunger also grew, both in real terms and as a percentage of overall revenue for the Alliance over the past three years.** This flexibility has allowed for increases in programmatic outreach and member engagement.

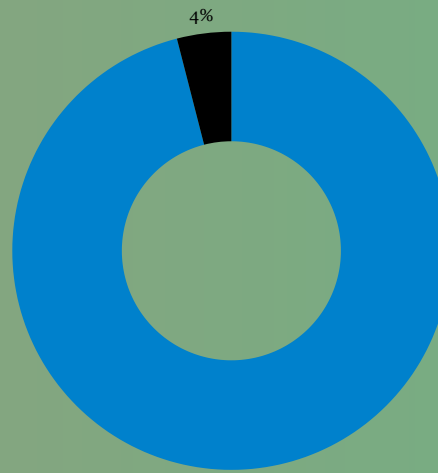
Revenue



● 10+ years ● 5+ years ● All members



69 members have maintained membership in the Alliance for at least 5 years, with 50 in the Alliance for more than 10 years. This represents 73% and 53%, respectively.



The Alliance to End Hunger once again **celebrated a 96% retention rate** among members. This represents an exceptional achievement for a member-based organization. It also is a testament to the value Alliance members continue to witness in the Alliance.

Our Team



Angelina Conforti
Membership Services
Associate



Minerva Delgado
Director of Coalitions
and Advocacy



Karen Ehrens
U.S. Policy Manager



Aliyah Fard
Hunger Free
Communities Associate



Danielle Haddy
Senior Manager of
Membership Engagement
and Partnerships



Nathan Magrath
Manager of
Communications and
Outreach



Andrew McNamee
International Policy
Manager



Eric Mitchell
President

Board of Directors



Mariana Becerra
Eleanor Crook
Foundation



**Briana Webster
Campbell**
Share Our Strength



Mark Castellino
Individual Member



Lisa Davis
Individual Member
Board Chair



John Driscoll
Individual Member



Yolanda Gordon
RESULTS, HFC
Advisory Council



Nicole Heckman
AARP Foundation



Ben Kalthorn
Cantera Partners



Anwar Khan
Individual Member
Board Vice Chair



Liza Lieberman
MAZON: A Jewish
Response to Hunger



Meighen Lovelace
HFC Advisory Council
Board Secretary



Terry Meehan
Individual Member



Rebecca Middleton
WFP USA
Board Treasurer



Roxanne Moore
Sodexo Stop Hunger
Foundation



Caitlyn Peacock
Tampa Bay Network
to End Hunger



**Kelsey Freeman
Saelens**
Cargill, Inc.



Acacia Bamberg Salatti
Individual Member




**Rev. Heather
Taylor**
Bread for the World



Casey Aden-Wansbury
Instacart




www.alliancetoendhunger.org

 [/alliance-to-end-hunger/](https://www.linkedin.com/company/alliance-to-end-hunger/)

 [/alliancetoendhunger](https://www.facebook.com/alliancetoendhunger)

 [@toendhunger](https://www.instagram.com/toendhunger)

 [toendhunger.bsky.social](https://bsky.app/profile/toendhunger.bsky.social)

 [@toendhunger](https://www.tiktok.com/@toendhunger)

 [@toendhunger](https://twitter.com/toendhunger)